

INTELLECTUAL PROPERTY: ITS ROLE IN THE EVERYDAY LIFE OF A SCIENTIST





INNOVATION

It is the means by which a person creates new wealth producing resources or endows existing resources with enhanced potential for creating wealth

Peter F. Drucker HBR 1985

Innovation is the successful exploitation of new ideas and is a vital ingredient for competitiveness, productivity and social gain within businesses, organisations and nations

-London Innovation* definition



INTELLECTUAL PROPERTY OR ASSETS

- Patents
- Trademarks / Designs
- Copyrights

Intellectual property of assets management

- Formal techniques for accurately measuring and managing the potential of intellectual property or assets within an organization for creating future value
- In a sense, it is an accounting system, based in intangibles such as knowledge of workers, current R&D efforts, patent portfolio, in-house knowledge, both documented and resident in people



INTELLECTUAL PROPERTY



Industrial property

- -Patents
- -Designs
- -Geographical Indications
- -Trademarks





- -Electronic media
- -Performances of artists









INTELLECTUAL PROPERTY MANAGEMENT

- Create intellectual property
 - Define research strategy
- Manage intellectual assets
 - Sell/acquire/protect
 - Add value
 - Generate wealth



INVENTION AND INNOVATION

- An invention is an idea that can solve a practical problem in a new way,
 while innovation is the action needed to put it into practice
- Both invention and innovation can be patented
- The greater the scientific knowledge of the inventor, the greater is his or her range of potential inventions
- Innovation may take place centuries after the invention because the knowledge was not in the right place, the materials and processes were lacking or because there was not a big reward. Sometimes innovation occurs within a few years (example : electricity and Facebook)
- Predicting the future of invention/innovation is important, bit it is rarely correct



FAILURES OF VISION

1876 - 'This "telephone" has too many shortcomings to be seriously considered as a means of communication.' - Western Union internal memo

1895 - 'Heavier-than-air flying machines are impossible.' - Lord Kelvin, President, Royal Society

1899- 'Everything that can be invented has been invented.' - Charles Duell, Commissioner of the US Office of Patents

Contd.....



FAILURES OF VISION

1920 - 'The wireless music box (radio) has no imaginable commercial value. Who would pay for a message sent to nobody in particular?' - David Samoff's associates, in response to his urgings for investment in the radio

1943 - 'I think there's a world market for maybe five computers.' - *Thomas Watson, chairman of IBM*

1949 - 'Computers in the future may weigh no more than 1.5 tons.' - *Popular Mechanics*

1977 - 'There is no reason anyone would want a computer in their home.' - Ken Olson, president, chairman and founder of Digital Equipment

1981 - '640K ought to be enough computer memory for anyone.' - Bill Gates, chairman of Microsoft



INNOVATION AND PATENTS

- Ideas and innovations are the most precious currency in an economy
- Without constant flow of ideas, a business and economy is condemned to obsolescence
- A patent is an instrument which protects the legitimate interest of the inventor at the same time allowing for free flow of ideas

Innovation is commercial imagination



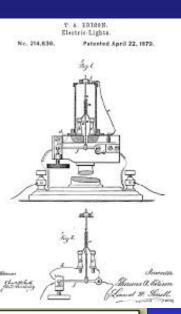
SCIENTISTS AS AN INVENTOR

- Patenting defines a scientist as an inventor
- As a currency or visiting card, patents add credibility to scientist as an inventor
- Patenting provides an inventor opportunities to translate science into useful products or processes
- Patenting has created incredible wealth to scientists, institutions as well as to the world – notable inventors in academia (Djerrasi, Bruce Merrifield, Boyer, Whitesides, Langer, Brown, Kennedy)
- The quantity and quality of patents define the "Innovation quotient" of an individual, organization or even a nation

Thomas Alva Edison (1847-1931)

EDISON AND MENLO PARK: THE BIRTH OF INVENTION FACTORY

- Most prolific inventor in the history
- > Edison holds the record for the largest number of patents granted to an individual inventor, 1093
- > Inventor of phonograph, incandescent bulb, motion picture camera, alkaline battery and many others
- First to organize and manage research, a forerunner to the later day corporate research laboratories of companies
- ➤ Assembled a cross functional global team of coworkers, from Germany(glass blowing), Switzerland (watch making), mathematicians, chemists, carpenters and machinists
- ➤ In 1900 Menlo Park employed over hundred people who were inventing for a salary and living





Menlo Park, NJ Laboratory



SOME EXAMPLES OF MAJOR INVENTIONS FROM ACADEMIA

- Google : Stanford University (Larry Page and S.Brin)
- Taxol: University of Florida
- Cis Platin : Michigan State University
- Steptomycin : Rutgers (Waksman, Nobel Prize)
- Polio vaccine: University of Pittsburgh (Jonas Salk, Nobel Prize)
- Insulin : University of Toronto
- Recombinant DNA: Stanford and University of California (Cohen and Boyer)
- MRI: State University of New York
- Fluoride in toothpaste : Indian University
- Gatorade : University of Florida



PATENTS AS A TOOL FOR INNOVATION

- Create wealth out of intellectual property
- Create value to customer
 - Create patent estates
- Provide secure technology transfer
 - Minimize probability of infringement
 - Open global markets
- Competitive assessment

Patents by themselves do not define how it may be used to create wealth; one can choose to use patents for competitive positioning in the market place; or, one can donate the patent in such a manner that it is widely available for the good of the people. Similarly, the owner of the patent can seek personal financial gain or forgo it in the larger public interest



OBJECTIVE OF A PATENT

- Provide incentive to inventor to disclose his/her findings for the long term benefit of society rather than an attempt to profit from the invention in secret
- A patent is a legal covenant between the "state" and the "inventor"
- The patent gives the owner only a "right to exclude others from practicing the invention", not a right to "practice the invention".
 Freedom to practice is not implied in grant of a patent
- The framing of US Patent Laws in 1870 was a landmark event, providing extraordinary stimuli to science and technology and heralding the "industrial revolution" and the epoch making discoveries of the twentieth century



WHAT IS A PATENT

- A right granted to inventors to prevent unauthorized use of an invention, within a particular territory, for a limited time
- Does not guarantee the inventor the freedom to exploit his invention restricted by: Earlier patents: External factors
- A patent allows an invention to be developed / exploited by the inventor while others are kept out (exclusive) patents are public disclosure the state grants limited monopoly rights to inventors in exchange for full disclosure
- A patent is a scientific / legal document
- A patent is a negative monopoly



WHAT IS A PATENT?

- Patent
 - is an exclusive and monopoly right
 - to use the patented invention
 - for a limited area and time (20 Years)
 - by stopping others
 - from making, using, importing or selling.



- Patents are territorial rights,
 - so an Indian patent will only give the owner rights
 - within India and
 - rights to stop others from importing products into India
- No concept of International Patents
- When a patent is granted,
 - the applicant becomes the owner of the patent.
 - Like any other form of property, a patent can be bought, sold, licensed or mortgaged.



THREE TYPES OF PATENTS

- Utility Patents Granted for a process; machine or manufacture; composition of matter; or an improvement thereof. Utility patents have sequential numbers.
- Design Patents Protects the new, ornamental design (i.e. "outward appearance") for an article of manufacture. Design patent numbers are preceded by the letter "D."
- Plant Patents granted on any distinct and new variety of an asexually reproduced plant. Plant patent numbers are preceded by "PP."



GEOGRAPHIC REACH

Patent rights are limited geographically

- A U.S. patent is limited to the U.S. and its territories; Similarly, for other countries
- A U.S. patent cannot be enforced outside the U.S.



PATENT PROTECTION TERMS

- Utility patent twenty years from non-provisional patent filing date
- Design patent fourteen years from the issue date
- Plant patent twenty years from filing date

Once these terms expire, the invention is now in 'public domain' and anyone may use it!



EARLY PATENT SYSTEMS

- First patent (20 year) granted to Galileo by the Doge of Venice on a "Lift irrigation mechanism for raising water to fields"
- Enshrined in the U.S. Constitution, Article 1, Section 8 (July 4, 1776) and converted to an Act of US Congress in 1790
- The first US Patent, July 31, 1790 to Samuel Hopkins on an "Improved method for making potash from wood ashes for use in soad making", signed by George Washington, Edmund Randolph and Thomas Jefferson



WHY WERE PATENTS CREATED?

- Patents are an instrument to protect intellectual property
- Origin of patents shares an interesting history with the origins of chemistry. One of the reasons chemistry as a science was slow to progress was because of the excessive secrecy associated with the practice of this science. In contrast early physics and mathematics were more openly discussed and made rapid progress
- The early Alchemists were driven by a desire to convert base metals to gold! Quite naturally, everyone kept their "knowledge" secret
- Isaac Newton was the most prolific Alchemist; His prodigious efforts (never successful) made him experiment with chemical substances and conversions. However, almost all his laboratory records were never made public or published



WHY WERE PATENTS CREATED?

- However, Isaac Newton kept meticulous notes in his own handwriting. Much of this were made public several years after his death, exposing the ingenuity of Newton
- Efforts of Alchemists were always held confidential. So while
 physics and mathematics progressed, chemistry was perceived as a
 mysterious, secretive science till Michael Faraday dispelled this
 notion

Lesson: Undue secrecy and confidentiality hinders the progress of science. Public disclosure serves the cause of progress of science



HISTORY OF INDIAN PATENT REGULATIONS (SOURCE: PATENT OFFICE, GOVERNMENT OF INDIA)

Year	History of Indian Patent Regulations
1856	The Act VI of 1856 protecting inventions. Framework used the British Patent Law of 1852
1859	Modified Act XV
1872	The Patents and Designs Protection Act
1883	The Protection of Inventions Act
1888	The Inventions and Design Act
1911	The Indian Patents and Design Act
1972	The Patents Act (Act 39 of 1970)
1972	The Patent Rules of 1972
1999	The Patents (Amendment) Act of 1999
2002	The Patents (Amendment) Act of 2002



WHAT CANNOT BE PATENTED IN INDIA?

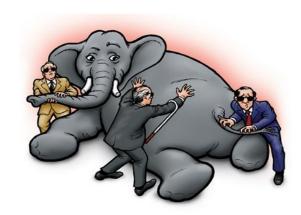
- Mere Idea/Discovery
- Contrary to Natural laws
- Contrary to Public Morality or Order
- Mere Admixture/Arrangement/Rearrangement
- New use/property of a known material
- Method of Agriculture/Horticulture
- Plants and Animals except Micro-organisms
- Mathematical or Business Method
- Computer Program per se



$$k = \lambda / 2\pi$$

$$\alpha_{hh} = \frac{\varepsilon - 1}{\left(\cos\theta + \sqrt{\varepsilon - \sin^2\theta}\right)^2}$$

$$\alpha_{vv} = \frac{(\varepsilon - 1)\left(\varepsilon + \varepsilon\sin^2\theta - \sin^2\theta\right)}{\left(\varepsilon\cos\theta + \sqrt{\varepsilon - \sin^2\theta}\right)^2}$$





Contd...



WHAT CANNOT BE PATENTED IN INDIA?

- Process of treating human beings or animals
- Atomic energy
- Traditional Knowledge
- Topography of Integrated Circuits
- Presentation of Information
- Mere Scheme/Rule/Method of performing mental ac. حد جانبریانج علی ne
- Literary, dramatic, musical or artistic work









INDIAN PATENT LAWS AND ITS IMPACT ON GROWTH OF PHARMA INDUSTRY

Indian Patent Act 1911	Modeled after US and UK Patent Laws; Indian Patent Office established
Indian Patent Act 1970	Abolished "product" patents in health and food sector. Process patents valid for seven years. Legal right and freedom to manufacture and market within India any drug available internationally; Domestic pharma industry flourishes through "reverse engineering"
Indian Patent Act 2005	India harmonizes its laws with that of the world; WTO- TRIPS compliant; Domestic drug industry ramps up discovery research and "non-infringing" routes to generics



REQUIREMENTS OF PATENTABILITY

Substantive requirements

• Subject matter : 101

• Utility : 101

Novelty : 102

• Obviousness : 103

Procedural requirements

Enablement

• Definiteness : 112

Best mode

Ideas /Concept cannot be patented



BODY OF PATENT

"Subject"

"Prior art"

Statement of the "problem"

"Objects" of the invention (benefit)

"Definition" of the invention

Elaboration of the invention

Description of "utility"

Working examples

"Claims" or legal description of exclusive rights

Background of the invention

Summary of the invention

Description of specific embodiments

Examples

Claims



SUBJECT MATTER

- Manufacture
- Machine
- Composition of matter
- Process

e.g.

Genetically modified bacteria human engineered mice

<u>Utility</u>
 Minimum demonstration

Novelty

Not anticipated in "prior art" "prior art"- anything previously published, patented, known, used, sold, publications by inventors more than one year before filing patent application



SUBJECT MATTER

• Obviousness

Knowledge at the time of invention must not be obvious to one of ordinary skill in that area determined by

- Scope / Content of prior art
- As level of ordinary skill in technology increases, so does the obviousness of advances
- Enablement



HOW TO WRITE THE PATENT APPLICATION

- Think: What is the inventive step
 How your method is different from the way other people do it. Characterize the invention at the most abstract level
- 2. Has anybody else done it before?
- 3. Writing the text: Structure
 - Introduction
 Area of application
 Problem the invention addresses
 - Prior art
 How do other do it
 what is wrong or inadequate with what they do
 Cost, complexity, difficulty of manufacture



HOW TO WRITE THE PATENT APPLICATION

- Description of invention
 - The inventive step
 - What is right or better about what we propose
 - Examples of implementation
- Writing the text : Wording
 - Scientific accuracy
 - Precision in language
 - Legal veracity
 - Others cannot get around it
 Ability to use the invention without "undue experimentation" (specification)



HOW TO WRITE THE PATENT APPLICATION

Definiteness inquiry
 Understanding limits of invention based on claim language

Best mode

Best way known to him/her to carry out the claimed invention

Disclosure must allow a person of "ordinary skill in the art" to practice the invention

Concealment of best mode results in rejection



PRIOR ART SEARCH

- With more than 8 million granted patents placed into more than 450 classes and 450,000 subclasses of inventions, how do we locate those inventions *most similar* to our ideas in the Patent databases?!
- Start your search from a known piece of information a patent number, inventor name, company or university. Look at their inventions that are similar to yours, and the classifications for those inventions.
- Search the patent databases using likely keywords or combinations, and examine the resulting 'hits' for similarity; then look at the classifications on the most similar patents.
- Use the Patent Classification tools –
 http://www.uspto.gov/patents/resources/classification/index.jsp



FROM THE MOST SPECIFIC TO THE MOST GENERAL

- Start your search from a known piece of information

 a patent number, inventor name, company or
 university. Look at their inventions that are similar to
 yours, and the classifications for those inventions.
- Search the patent databases using likely keywords or combinations, and examine the resulting 'hits' for similarity; then look at the classifications on the most similar patents.
- Use the Patent Classification tools –
 http://www.uspto.gov/patents/resources/classification/index.jsp



IMPORTANCE OF GOOD LABORATORY RECORD KEEPING

- Record the date of conception of an idea
- Record the date when the conception was first "reduced to practice"
- Show "due diligence" in reducing the invention to practice
- Sign and witness all entries in notebook. The laboratory notebook is a legal record. A system for lab record keeping should be evolved



WHO CAN QUALIFY AS INVENTORS

- Provider of the idea / concept
- Members of team who made significant conceptual contributions
- Every team member should have his own notebook or document to record his contribution, dated, signed and witnessed
- If you design an experiment for someone else to perform enter your instructions into your notebook



FACTORS TO CONSIDER IN DECIDING TO FILE

- Nature of invention
- Fit with business interest
- Economic value of the invention
- Other patents that might limit the freedom to practice (dominating patents)
- Patent confers the right to exclude others from practicing the invention, not a right to use it
- Is it for offensive or defensive purpose?
- Are there other patents in the field held by same inventors?

Decision to file

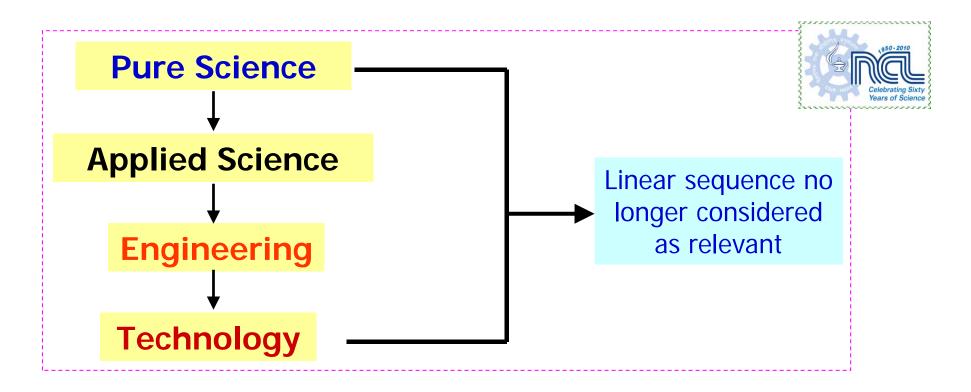
Business decision

Economic incentive



PATENT ACTIVITY TRACKING

- Enables identification of institutions that are loci of inventive activity
- Provides a measure of productivity of an organization's S&T human resource
- Share of foreign patenting by domestic inventors highlights a nation's attractiveness as a market for new technologies



Science by itself provides no panacea for individual, social and economic ills. It can be effective in national welfare only as a member of a team. But without scientific progress, no amount of achievement in other directions can insure our health, prosperity and security

Vannevar Bush "Science: The Endless Frontier" (1946)

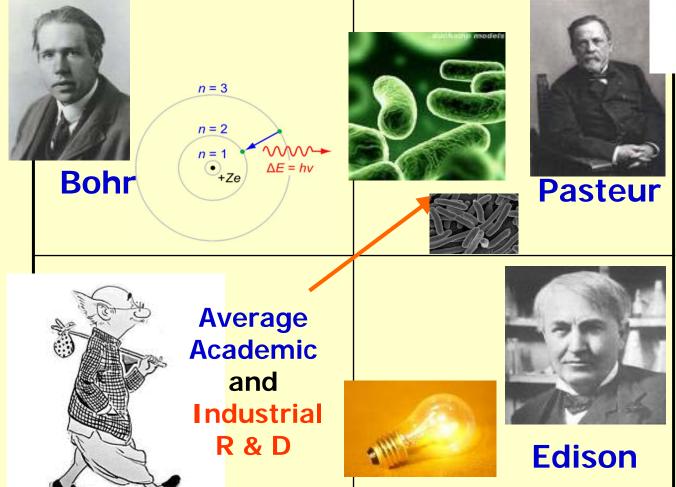


Fundamental Research

Pasteur's Quadrant







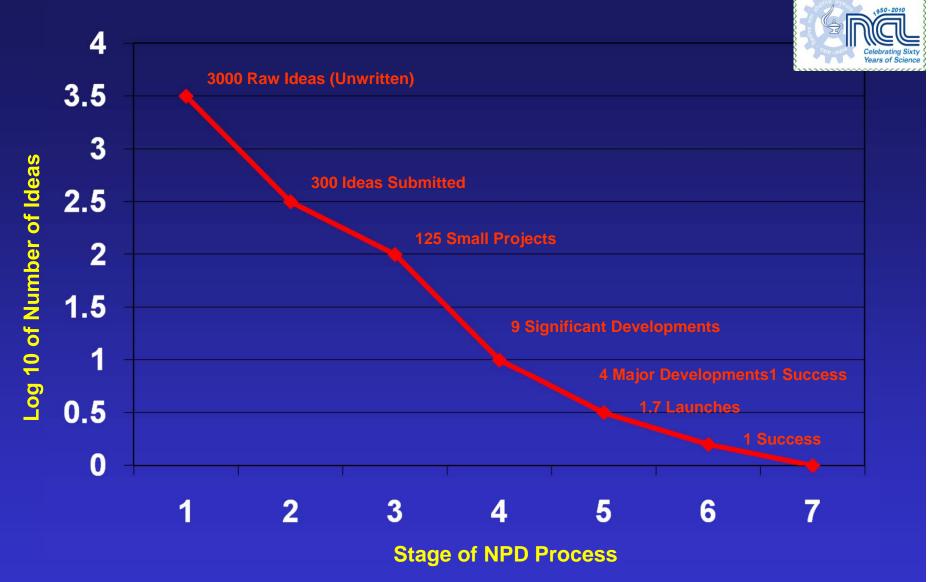
Use Inspired Research



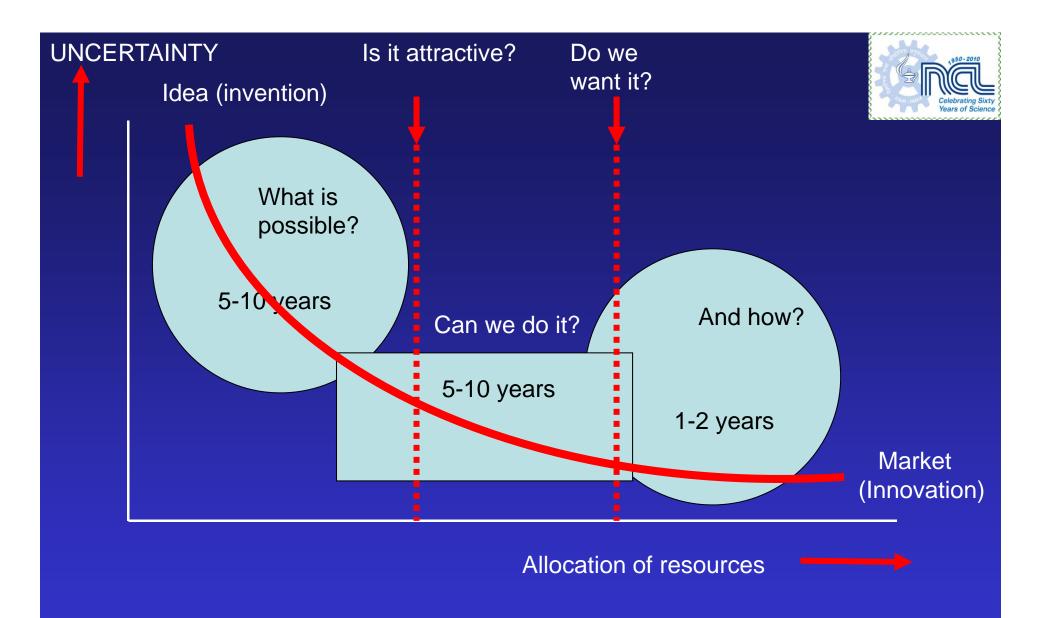
THE NON LINEAR PROCESS: SEAMLESS INTEGRATION OF SCIENCE, TECHNOLOGY AND INNOVATION

- > Research: ideas, concepts, principles, techniques, theories (*Discover*)
- ➤ Translation: proof of concept, connecting solutions with needs, validation (*Develop*)
- ➤ Defining the customer and his needs (met or unmet) and cost —performance targets, prototype or pilot plant development, customer acceptance, business plan, investment and economics (Demonstrate)
- ➤ Marketable Product (Deploy)

Success in the laboratory does not always translate into success in the market place



This "universal success curve" illustrates the number of "substantially new" product ideas surviving between each stage of the new product development (NPD) process



Allocation of resources. The blue box model relates uncertainty of product feasibility and commitment to (financial) resources allocated over time. It is characterized by three distinctive phases that address differently-oriented questions



Hitting a Bulls Eye in a game of Dart is determined by laws of probability. The more number of throws, greater the chances of hitting the Bulls Eye

Similarly, the larger the number of invention or ideas, greater is the probability that one of them will turn out to be a true innovation; thus, a single practical solution or a product in the market may have several background patents

Key: Constant flow of new ideas



WHY SHOULD SCIENTISTS IN PUBLICLY FUNDED INSTITUTIONS BE INTERESTED IN TRANSLATING SCIENCE INTO PRODUCTS AND SERVICES

- Institutional compulsions and demands
- Challenge of bringing good science to the market
- Creating wealth for the society and to themselves
- Altruism or doing good for the society which nurtured them; desire to act as agents of change in society
- Self actualization and growth motivation (highest in the hierarchy of human needs according to Abraham Maslow)

At the end of the day, every scientist has this yearning for having been useful



PATENTS AS A SOURCE OF INFORMATION FOR COMPETITIVE ASSESSMENTS/INTELLIGENCE

- Patents are a valuable source of information to track technology trends
- 70 to 80% of technical inventions only appear in writing as a patent.
- Science as evidenced in patents is often never published; even when published it is after a long gap
- Systematic "patent watch" can lead to valuable insights into competitive strengths of companies
 - Intensity of R&D in a given area
 - "Peaks" and "troughs" corresponding to waxing and waning of technology interests
 - Identification of 'hot' areas of research
 - Identification of "Invention and Innovation gaps"
 - Identification of new science leading to technology



INTEGRATING PATENT LITERATURE WITH SCIENCE EDUCATION

- Patents are a valuable source of useful information
- Reading, understanding and extracting the information from a patent is a non trivial art which can be learnt only by practice
- Seek to find what is not said in a patent, rather than what is said
- One needs comfort with words like, "comprising", "comprising of" and "consisting essentially of"
- Reading and writing patents is a useful adjunct to the training of a scientists

Lesson: Integrate patent literature into the literature of science; Encourage patent citations in thesis; Encourage students to write patents



TRACKING PATENTS: KEY INFORMATION SOURCES

- Patents.ibm.com
- European-patent-office.org/espacenet
- Patent.gov.UK
- Micropatent.com
- Uspto.gov
- Ipindia.nic.in
- Wipo.int
- Delphion.com
- Ep.dips.org (Japanese/international)
- Derwent.com (14 million patents)
- Nerac.com
- PI-x.com (patent e-commerce/TRUU metrics)
- Immall.fplc.edu/psa
- Cas.org
- Paterra.com (English translation of Jap. Patents)
- Surfip.com



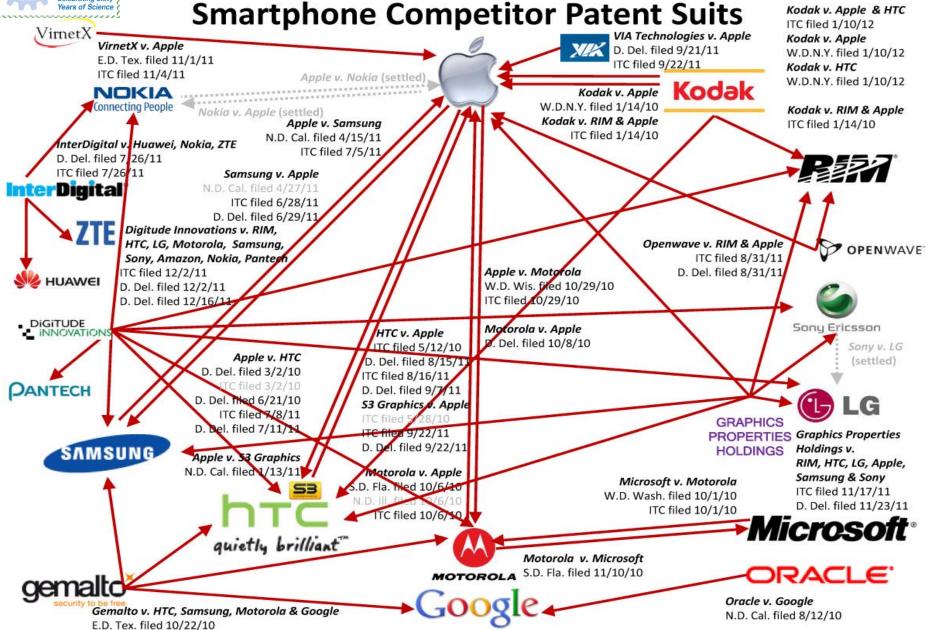
INTELLECTUAL PROPERTY MANAGEMENT:SOME KEY CHALLENGES

- Ability to identify key technologies of future value
- Plan innovation around key technologies
- Build portfolio of patents; consider even acquisition of patents
- Identify potential global customers of research, even during early stages of research
- Track competitive activity in the area and identify threats to your research early; identify dominating patents and those falling under the "doctrine of equivalence"
- Patent early when you have seen the first glimpse of innovation; not wait till research is complete

IN SUMMARY, ORGANIZATIONS MUST BECOME A FULL PARTICIPANT IN THE WORLD TRADE OF IDEAS; FUTURE WARS WILL NOT BE FOUGHT OVER TERRITORIES BUT OVER OWNERSHIP AND EXPLOITATION OF IDEAS



A WAR NOW IN PROGRESS!





HOW CAN YOU BECOME AN INVENTOR?

- Learn about legendary inventions and inventors
- Make patent part of your everyday life
- Treat what is known with irreverence
- Cultivate an open and curious mind
- Cultivate broad interest in subjects, sometimes even far removed from your own area of specializations
- Consider strange and unusual combinations
- Play around with ideas and things
- Doggedly follow questions, doubts and hunches
- Make questions and problems bigger
- Ask for help from those who do know nothing
- Believe in your own creative vision



Mere exploration without exploitation of knowledge is sterile. In an environment where research is predominantly publicly funded, this situation leads to loss of credibility amongst stakeholders

Professor J. P. Kennedy
University of Akron
Obtained his 100th US patent at the age of eighty!

